

## Financial highlights – continuing operations

This has been an exceptionally tough year with the economic recession biting particularly hard in the second half of the year.

Turnover: **R54 734.5 million**

**+9.8%**

Profit for the year: **R1 296.4 million**

**+10.5%**

EBITDA: **R2 388.4 million**

**+3.3%**

HEPS: **236.33 cents**

**+1.1%**

Total dividend per share: **174.50 cents**

**+2.6%**

### Our values

We are passionate about our customers and will fight for their rights

We care for, and respect each other

We foster personal growth and opportunity

We nurture leadership and vision, and reward innovation

We live by honesty and integrity

We support and participate in our communities

We take individual responsibility

We are all accountable



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## Value added statement – continuing operations

|                                             | FEB 2010       |               |              | FEB 2009       |               |              |
|---------------------------------------------|----------------|---------------|--------------|----------------|---------------|--------------|
|                                             | Rm             | % of turnover | %            | Rm             | % of turnover | %            |
| Turnover                                    | 54 734.5       |               |              | 49 862.1       |               |              |
| Amounts paid for merchandise and expenses   | (47 229.7)     |               |              | (42 851.9)     |               |              |
| Interest and dividends received             | 75.9           |               |              | 71.9           |               |              |
| <b>Value added</b>                          | <b>7 580.7</b> | <b>13.8</b>   | <b>100.0</b> | <b>7 082.1</b> | <b>14.2</b>   | <b>100.0</b> |
| Employee salaries, wages and other benefits | 4 925.6        |               | 65.0         | 4 615.0        |               | 65.2         |
| Investors: Dividends and interest paid      | 906.2          |               | 11.9         | 825.3          |               | 11.7         |
| Tax                                         | 531.9          |               | 7.0          | 570.5          |               | 8.0          |
| Retained for – Replacement of assets        | 735.3          |               | 9.7          | 615.8          |               | 8.7          |
| – Growth                                    | 481.7          |               | 6.4          | 455.5          |               | 6.4          |
| <b>Utilised</b>                             | <b>7 580.7</b> |               | <b>100.0</b> | <b>7 082.1</b> |               | <b>100.0</b> |